

**Performance Audit of
"Global Estate Management by the
Ministry of External Affairs"**

**Report of the
Comptroller and Auditor General of India
for the year ended March 2013**

The Report has been laid on the table of the Parliament house on 01-08-2014

**Union Government (Civil)
Report No. 16 of 2014
(Performance Audit)**

CONTENTS

	Paragraph	Page
Preface		v
Executive Summary and Highlights		vii-ix
Introduction	1	1
Organizational set-up	2	2
Present Audit	3	3
A Gist of PAC recommendations	3.1	4
Action taken by MEA on PAC recommendations and assurances to PAC	3.2	5
Scope of Audit	4	5
Audit objectives and methodology	4.1	5
Sources of Audit criteria	4.2	6
Financial Outlay	5	6
Audit findings	6	9
Absence of domain information	6.1	9
Absence of Action Plan	6.2	9
Acquisition of Land/Property	7	10
Failure/delay in purchase of land/acquisition of property	7.1	10
Geneva (Switzerland)	7.1.1	10
Berne (Switzerland)	7.1.2	11
Hamburg (Germany)	7.1.3	11
Munich (Germany)	7.1.4	11

Bishkek (Kyrgyzstan)	7.1.5	12
Stockholm (Sweden)	7.1.6	12
Milan (Italy)	7.1.7	12
Inability to acquire land on reciprocal basis	7.2	13
Guangzhou (China)	7.2.1	13
Dhaka (Bangladesh)	7.2.2	14
Purchase of building unsuitable for public assembly/representational functions for Indian Cultural Centre (ICC) at Eol Paris, France	7.3	15
Inefficiencies in construction/project management	8	15
Delay in commencement of construction	8.1	15
Shanghai (China)	8.1.1	16
Port of Spain (Trinidad & Tobago)	8.1.2	16
Port Louis (Mauritius)	8.1.3	18
Dar-Es-Salaam (Tanzania)	8.1.4	18
Kathmandu (Nepal)	8.1.5	19
Tashkent (Uzbekistan)	8.1.6	19
Kyiv (Ukraine)	8.1.7	20
Brasilia (Brazil)	8.1.8	21
Doha (Qatar)	8.1.9	22
Nicosia (Cyprus)	8.1.10	22
Inefficiencies in renovation/redevelopment	8.2	23
Sydney (Australia)	8.2.1	23
Sydney (Australia)	8.2.2	24
Hong Kong	8.2.3	25

Kuala Lumpur (Malaysia)	8.2.4	25
Kuala Lumpur (Malaysia)	8.2.5	26
Jakarta (Indonesia)	8.2.6	26
Expenditure beyond delegated financial powers	8.3	27
Retention of vacant accommodation	8.4	28
Property lying unutilized (Eol Berlin, Germany)	8.5	28
Property management in India	9	29
Jawaharlal Nehru Bhawan	9.1	29
Regional Passport Offices (RPO)/FSI	9.2	29
Jaipur	9.2.1	29
Amritsar	9.2.2	30
Mumbai	9.2.3	30
Srinagar	9.2.4	31
Foreign Service Institute, Delhi	9.2.5	31
Conclusion		33
Recommendation		34
Annexure I		35
Annexure II		36
Glossary of abbreviations		37